

State of Philanthropy Pursuant Giving Outlook



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What We'll Cover.

- Fundraising environment
- Key strategies for uncertain times





Our challenge as marketers is to connect people with our mission through messaging and content that is most relevant and drives action.

In 2020 and 2021, we scaled up proven strategies that performed very well and helped offset revenue declines from other programs that struggled through the impact of the pandemic.

Since then, donor behavior has changed. Everything costs more for everyone, and we all feel the weight of uncertainty in the world."

Catharine Holihan
Vice President, Direct Marketing
American Cancer Society



What We'll Cover.

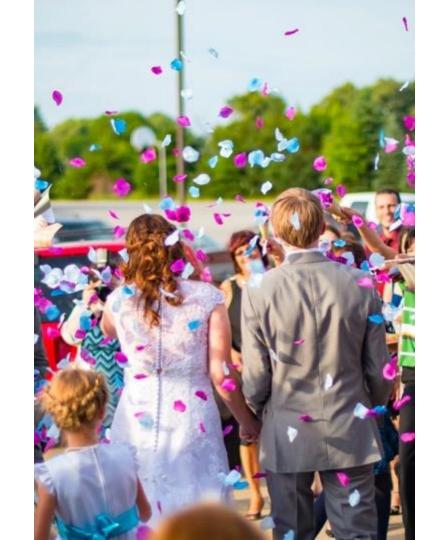
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America is on the verge of a post-pandemic boom.





CONSUMER PRICES

INFLATION

currently 8.3% for the past 12 months

SPENDING SPENDING



A \$1000 wallet in 2021 is worth **\$917** today

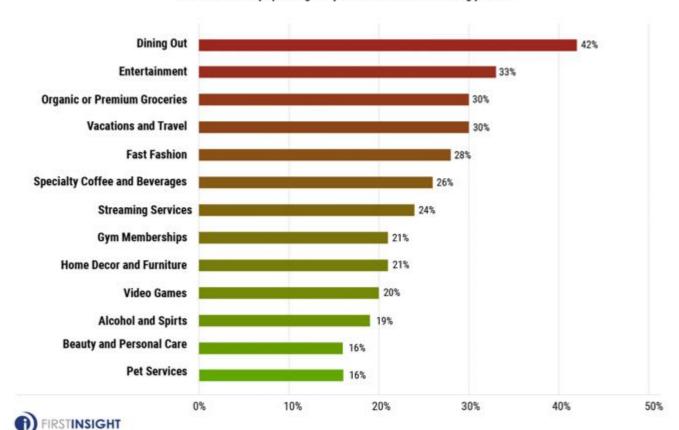
Where will the impact be felt most?



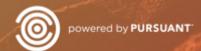


INFLATION IMPACT ON U.S. DISCRETIONARY SPENDING

What discretionary spending will you cut back on due to rising prices?



Becoming your donor's charity of choice makes you essential











Becoming "essential"...

- Builds resiliency within your donor file
- Opens the door to relationship development
- Drives growth at your organization











Unemployment remains low...



...but job growth is cooling





Retail sales are up...



...but home sales and consumer confidence are falling





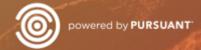
Doesn't feel like a recession...



...but two quarters of GDP decline



Uncertainty clouds judgment and decision-making



A sure thing: the economy is entering an era of higher for longer interest rates and cost of lending





In 2021, philanthropy grew 4.0% to \$484B but just 0.07% adjusted for inflation

PHILANTHROPIC GIVING

Overall **increase of 0.07%** over previous year.

CATEGORY GIVING

Foundation giving declined 1% Corporations fell 18%. **Individual** giving declined by 1%.

CHANNEL GIVING

Overall online revenue increased by 3%. Monthly online giving revenue grew by 24%.



Sector performance in 2021 illustrates rebound giving from pandemic



Arts, Culture, Humanities

Public Society Benefit **UP 17.9**

Environment/Animals **UP 6.1%**

Health UP 2.9

Religion **UP 0.7%**



Education **DOWN 7.2%**

Human Services

International Affairs **DOWN 4.5**



Headed into fall 2022, signs of economic softness affecting fundraising

...however, the trends we're seeing aren't new to us



Direct mail appeal response rates



Average gift



Retention







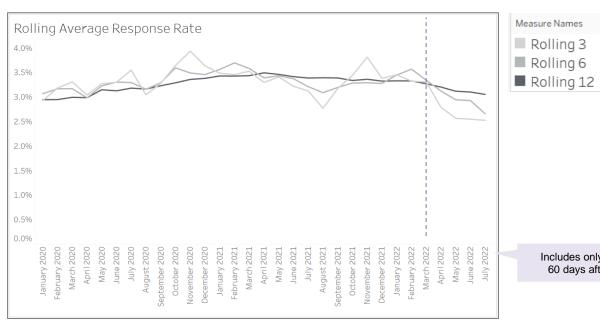






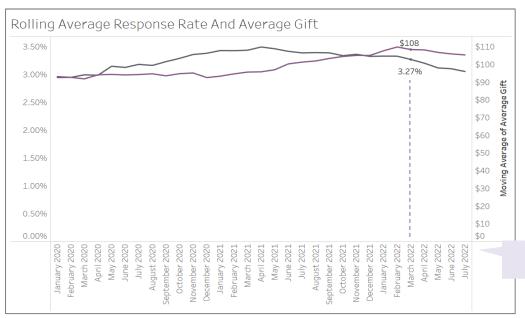


Response Rate declines accelerated in March 2022



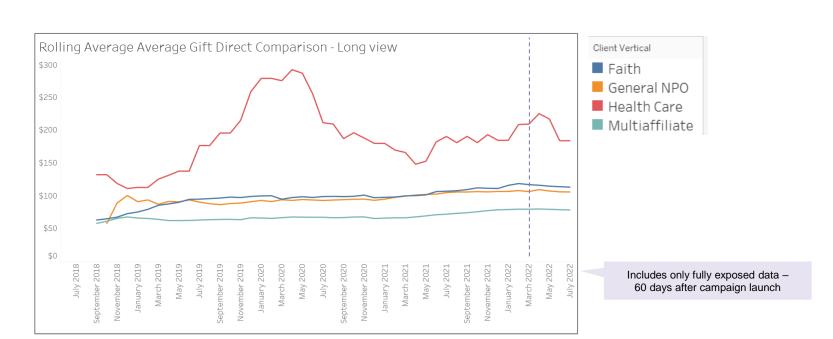
Includes only fully exposed data – 60 days after campaign launch

Long-term Average Gift growth paused in March 2022



Includes only fully exposed data – 60 days after campaign launch

Average Gift declines largely observed in healthcare vertical



Retention is down 10% over last year

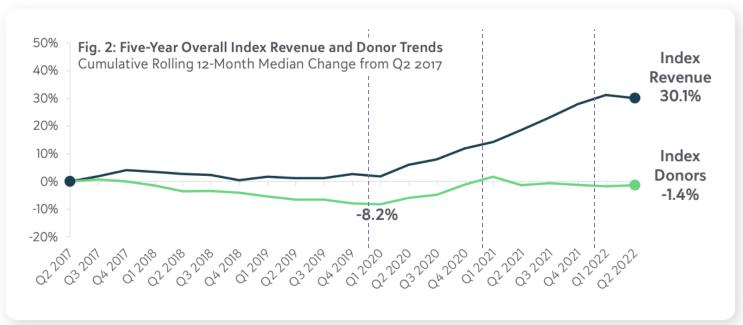
PURSUANT DIRECT RESPONSE CLIENTS

October 2021



BIGGEST PICTURE

Pandemic giving and donors endured – 2022 is a return to pre-pandemic trendline



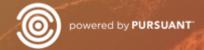
What's ahead...

- Major donors will pull back large gifts and pledge payments if the stock market remains volatile
- Corporate giving will slow if corporate profits slip
- Individual donors will continue giving, although to fewer charities if the recession runs long or deep





A sure thing: Generosity transcends tough times.



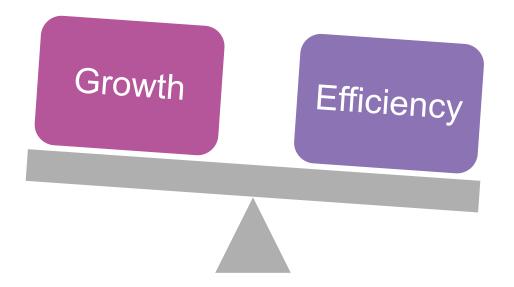
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Key Strategies.



Prioritizing Growth

- Leverages short-term disruptions as an opportunity to invest
- Breaks current inertia
- Shapes behavior, mindset, risk tolerance, and investment
- Strengthens organizational resilience and ability as change occurs
- Drives revenue



Growth Strategies.









Bolster
Mid-level and
Major Gift
Programs

Diversify the Donor Base

Enlighten
Direct Mail

Empower
Donors to
Give However
they Choose

Prioritizing Efficiency

- Improves the ability of the organization to profitably deliver upon its mission
- Involves critical review of processes and systems to extract savings
- Protects revenue



Efficiency Strategies.



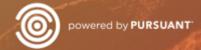




Productize Creative

Reallocate Acquisition Responsibly Inform Decision Making through Testing

Embrace the uncertainty AND Lead with confidence

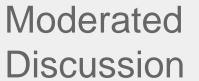


"Our Development and Communications Department works collaboratively to **focus on stewardship and engagement** to position Houston SPCA as the charity of choice for our supporters.

Communicating financial transparency has become the key to our success...during times of uncertainty or crisis, this 'back to basics' approach helps us to identify solutions while meeting needs and strengthening relationships."

Jamie Spiva Senior Director of Leadership Giving Houston SPCA Let's become their essential charity and be welcomed back again and again





Tension: Leading in a Recession/ Unprecedented Times



