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The Secret to Resilience and Results in a Polarized World

LEADERSHIP

- Responsible to move things forward
- Driven to make a difference







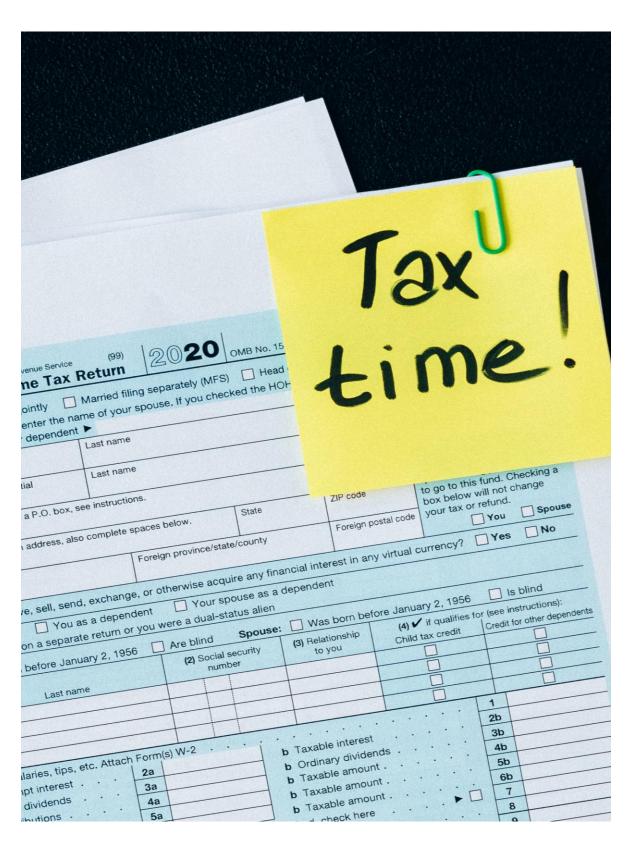


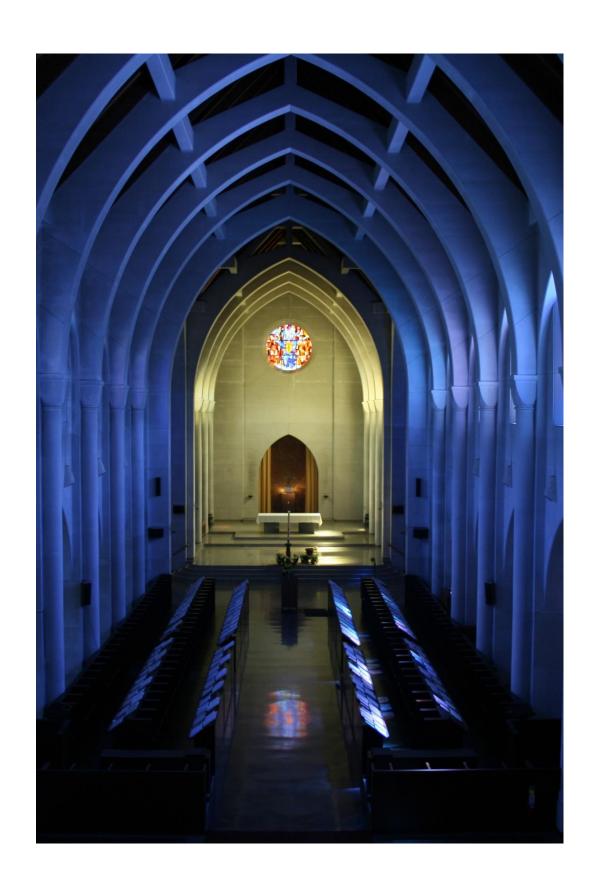




An Either/Or World







An Either/Or World

- Between traditional AND progressive viewpoints
- Between rational AND emotional responses
- Between taking action AND just being there
- Between solitude AND leisure
- Between fasting AND feast
- Between discipline AND wildness.

"What a person actually needs is not a tensionless state but rather the striving and struggling for some goal worthy of them."

Viktor Frankl
Author, Psychiatrist, Holocaust
Survivor



6 Unavoidable Leadership Tensions

- 1. Being Optimistic AND Realistic
- 2. Embracing Change AND Preserving Stability
- 3. Being Profit Focused AND Purpose Driven
- 4. Having Expectations AND Extending Grace
- 5. Caring for Others AND Caring for Yourself
- 6. Building Confidence AND Remaining Humble

FOREWORD BY

DONALD MILLER

LEAD WITH AND

The Secret to Resilience and Results in a Polarized World

TIM ARNOLD

PARTNER
DISCUSSIONS



6 Unavoidable Leadership Tensions

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Take a deep breath and say, 'hey, both of these things can be true.' And that energy that we create holding opposite things (in tension) is the birthplace of transformation.

Not only are tensions OK and normal — they're the magic sauce.

- Brené Brown





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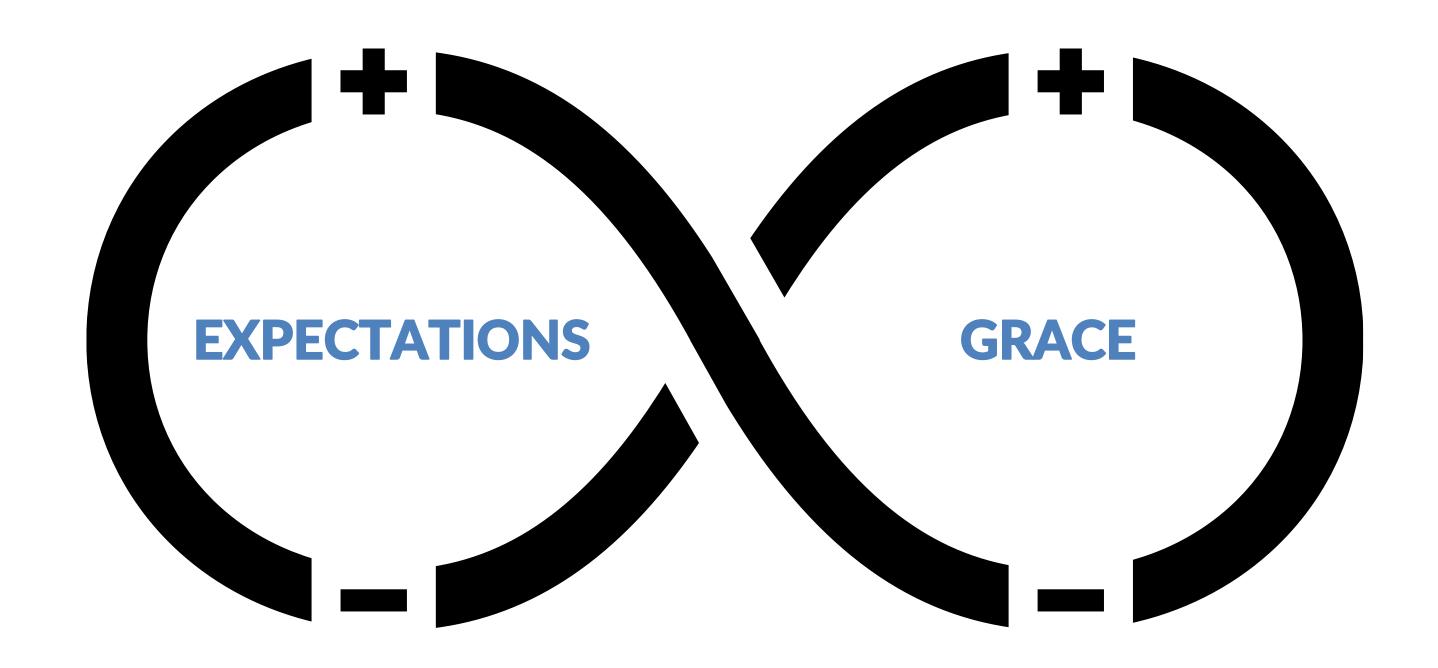
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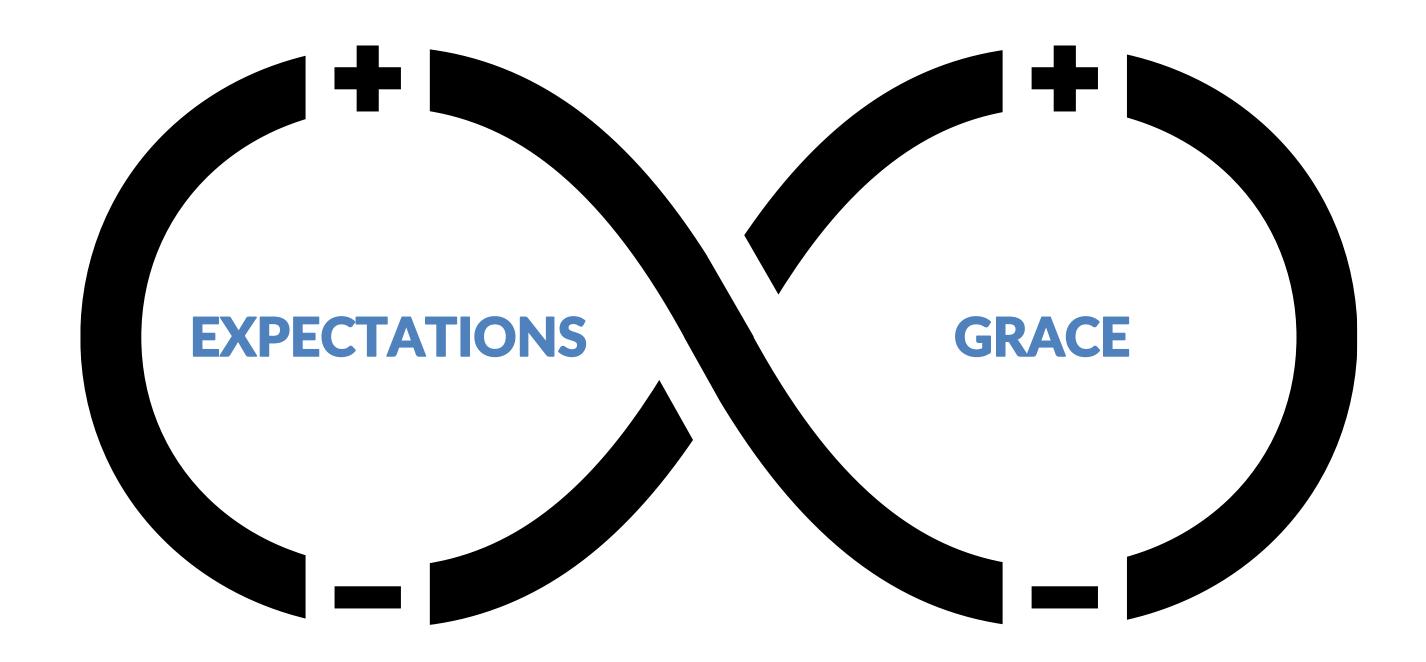
TIM ARNOLD

Step 1: Understand

POSITIVE RESULTS

?



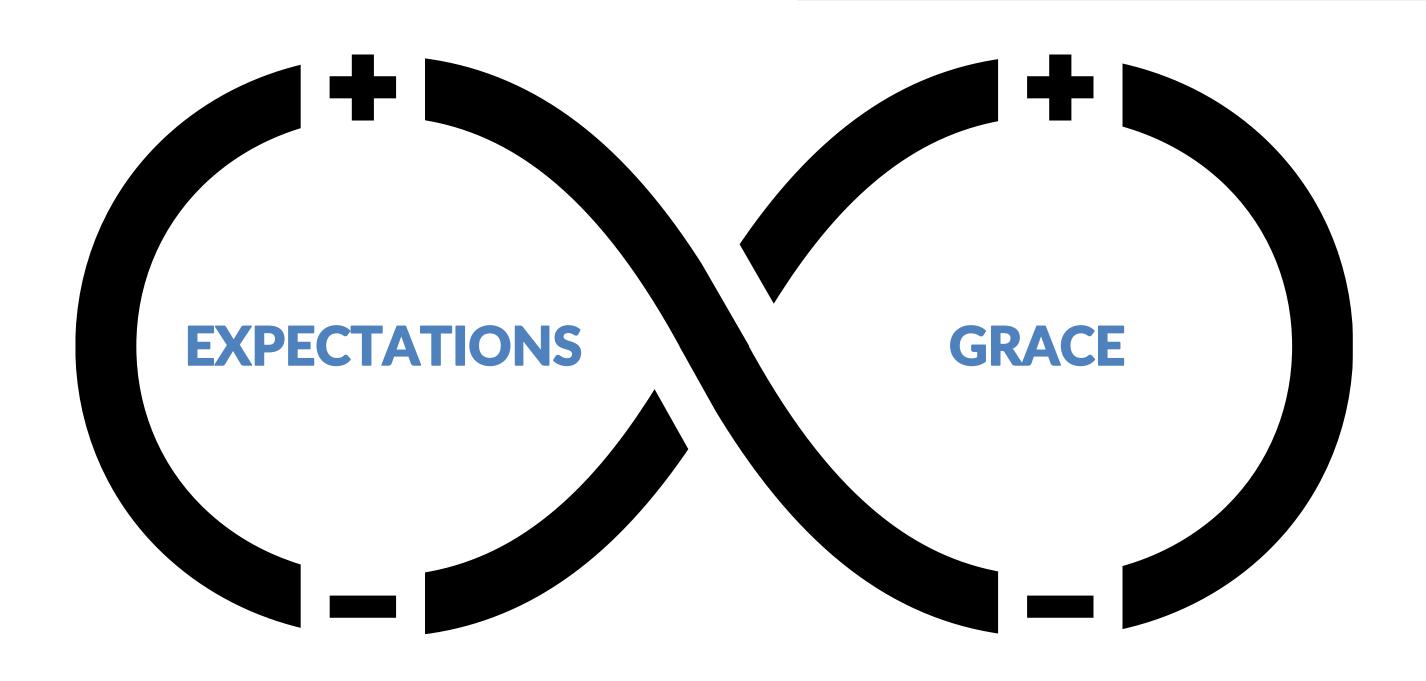


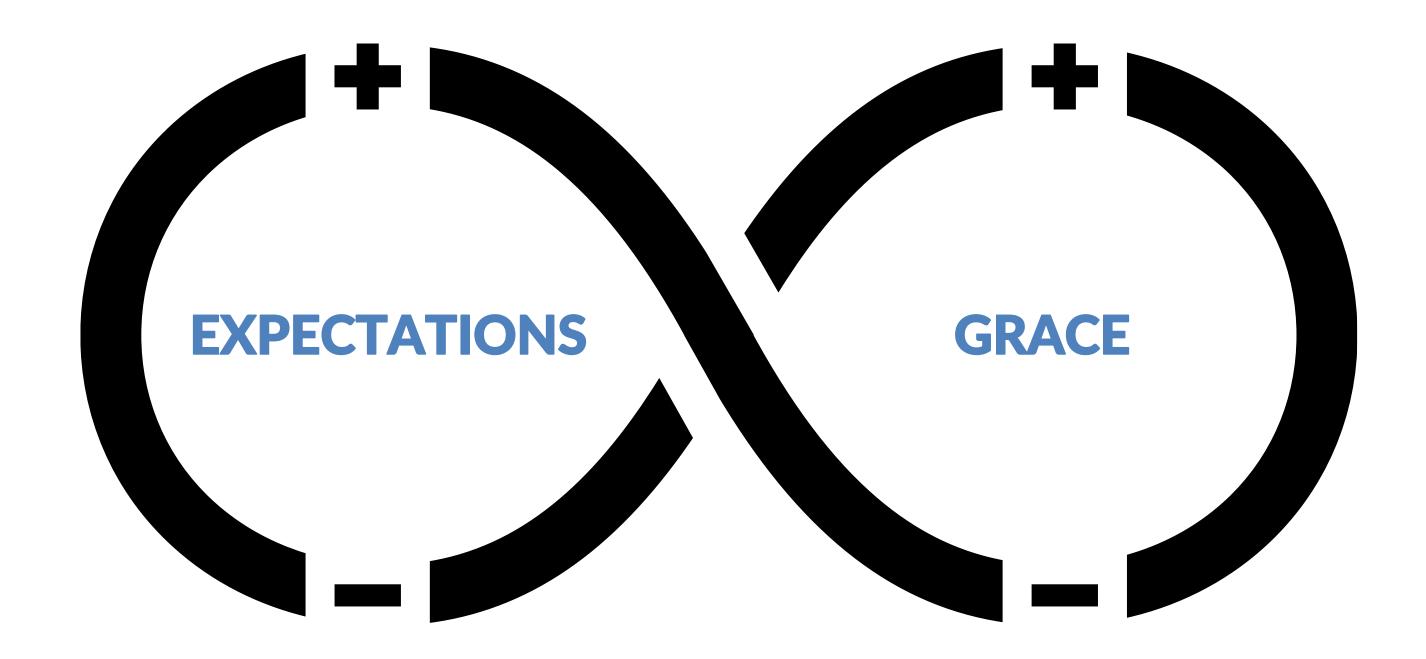
NEGATIVE RESULTS WHEN OVERDONE

?

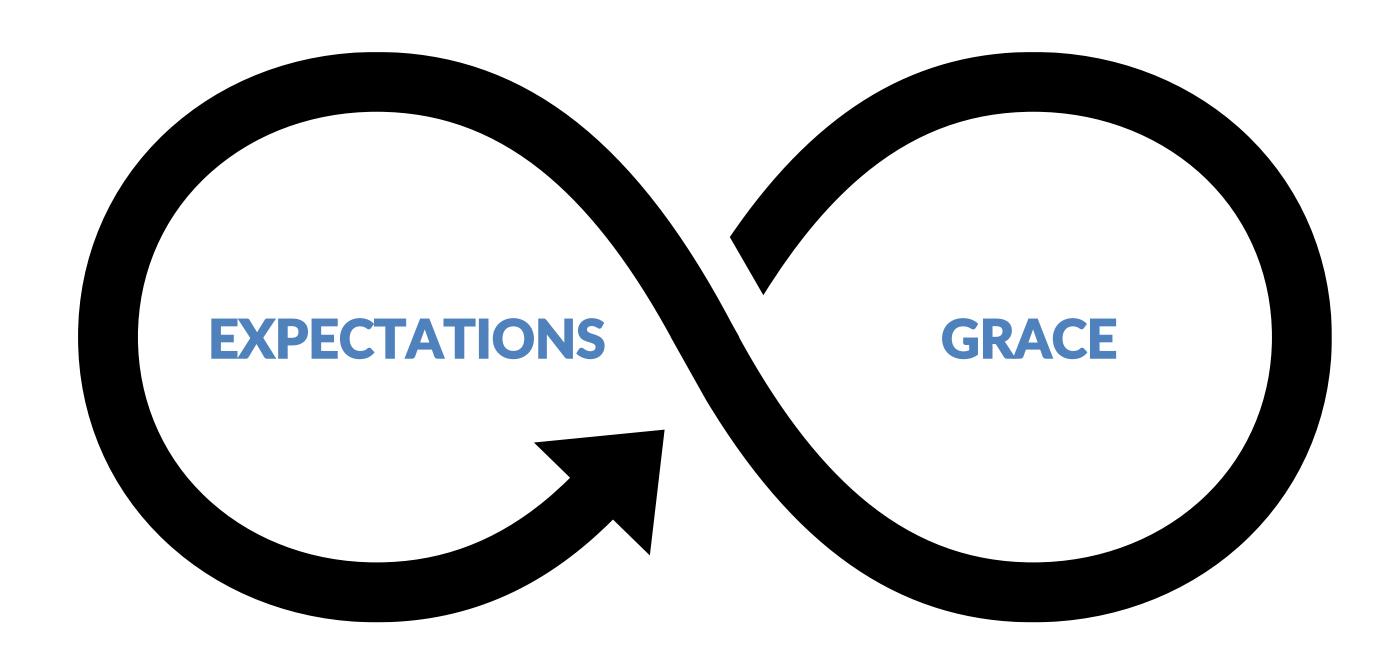
POSITIVE RESULTS

?



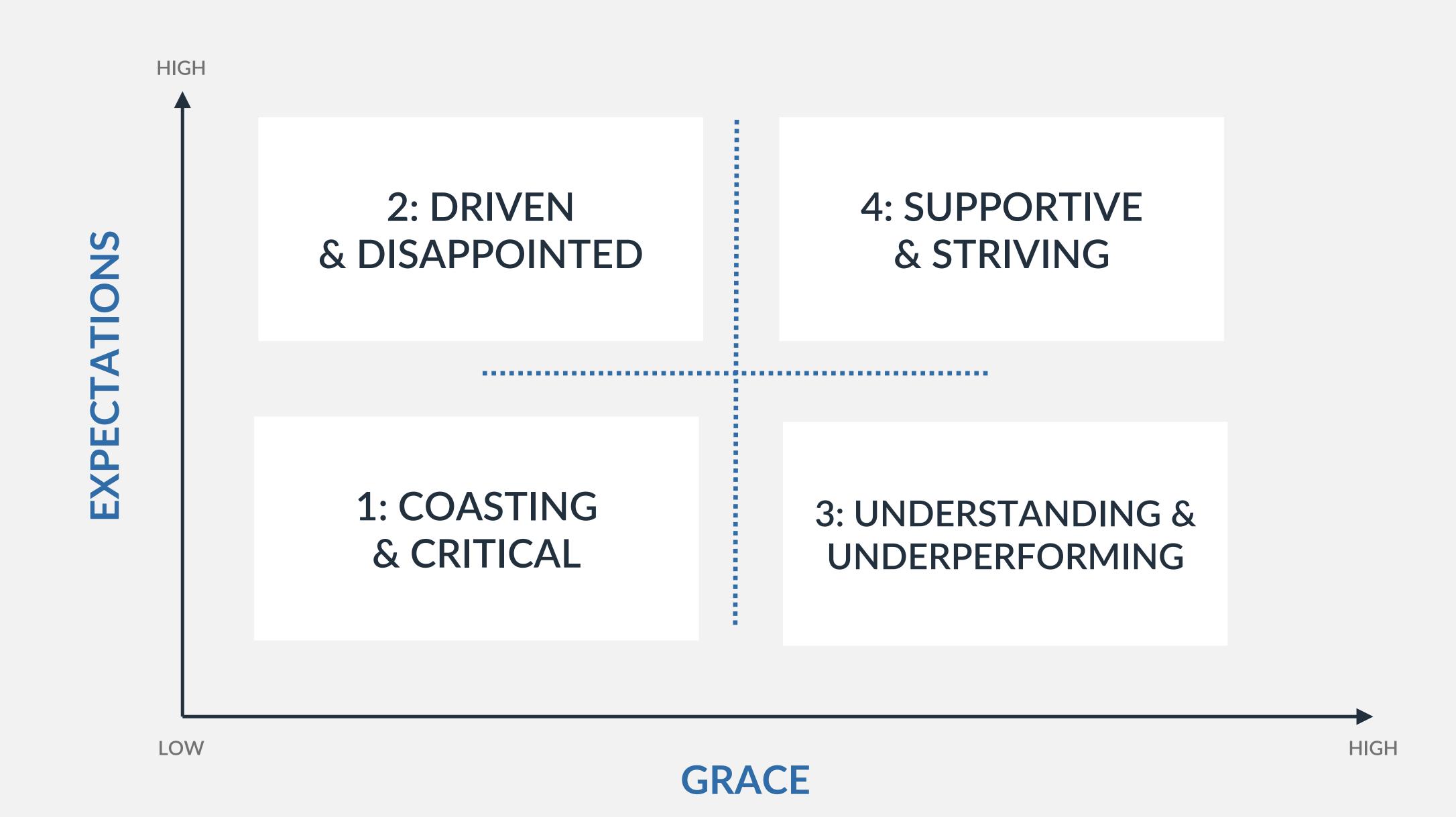


NEGATIVE RESULTS WHEN OVERDONE



Step 1: Understand

Step 2: Assess



Step 1: Understand

Step 2: Assess

Step 3: Leverage





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Say the alphabet out loud as fast as you can:

A B C D E F G H I

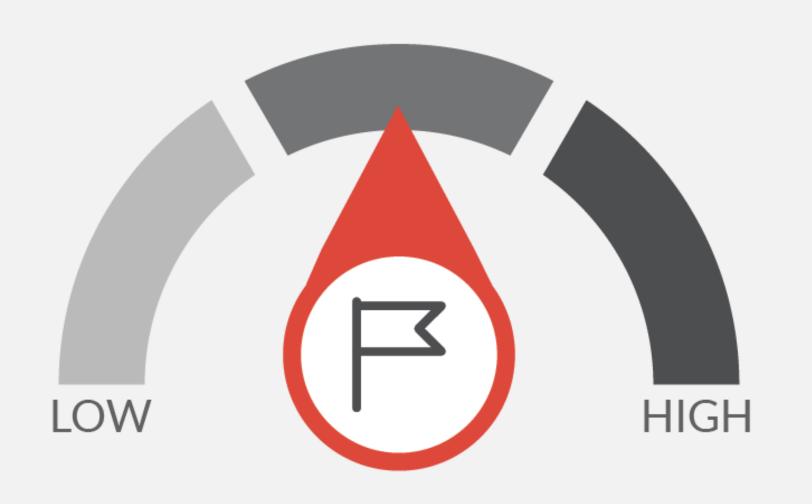
J K L M N O P Q R

Raise your right arm, if there is an R under the letter you are saying. Raise your left arm, if there is an L under the letter you are saying. Raise both arms, if there is a B under the letter you are saying.



```
E
             F
               G H
     C
       D
  B
          R
             R L
     B
                  B
               P
          N
  K
    L
       M
            0
                  Q
       B
          R
     R
                     B
            L
                  R
B
      U
       V W
             X Y Z
         R
           R
 B
   R
              B
```

THE THREE C'S

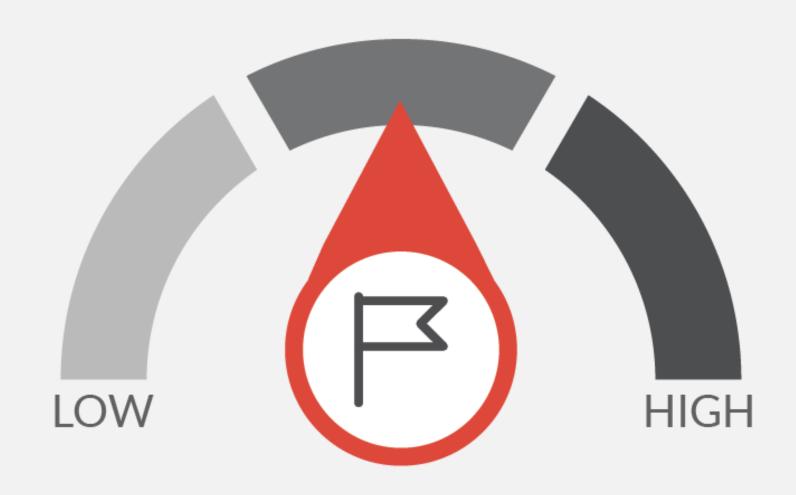




THE THREE C'S

1. CURIOSITY

- Agree With vs. Learn From
- "Help me understand..."





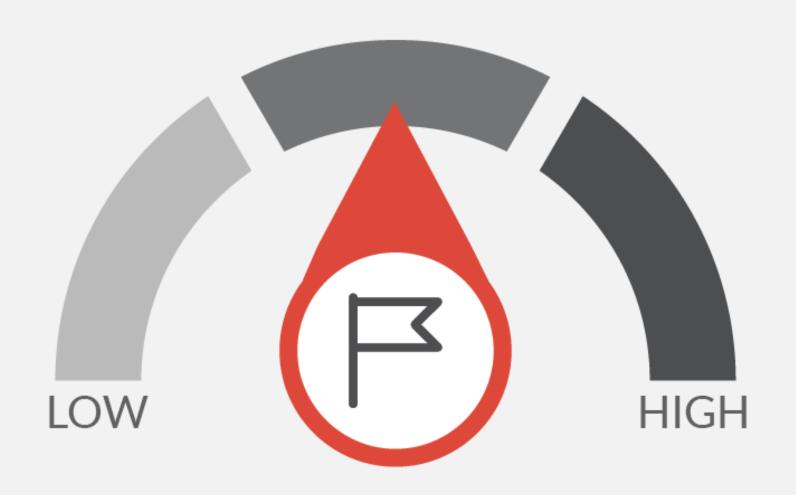
The 3 C's

1. CURIOSITY

- Agree With vs. Learn From
- "Help me understand..."

2. CONNECTION

• Exchange vs. Expand



Things we can do at the exact same time:

- Be brave AND afraid.
- Support the military AND support peaceful protest.
- Support responsible gun ownership AND fight for gun reform.
- Fight for justice in our communities AND be global activists.

Resist the divisive either/or framing of complex issues.

- Brené Brown



The 3 C's

1. CURIOSITY

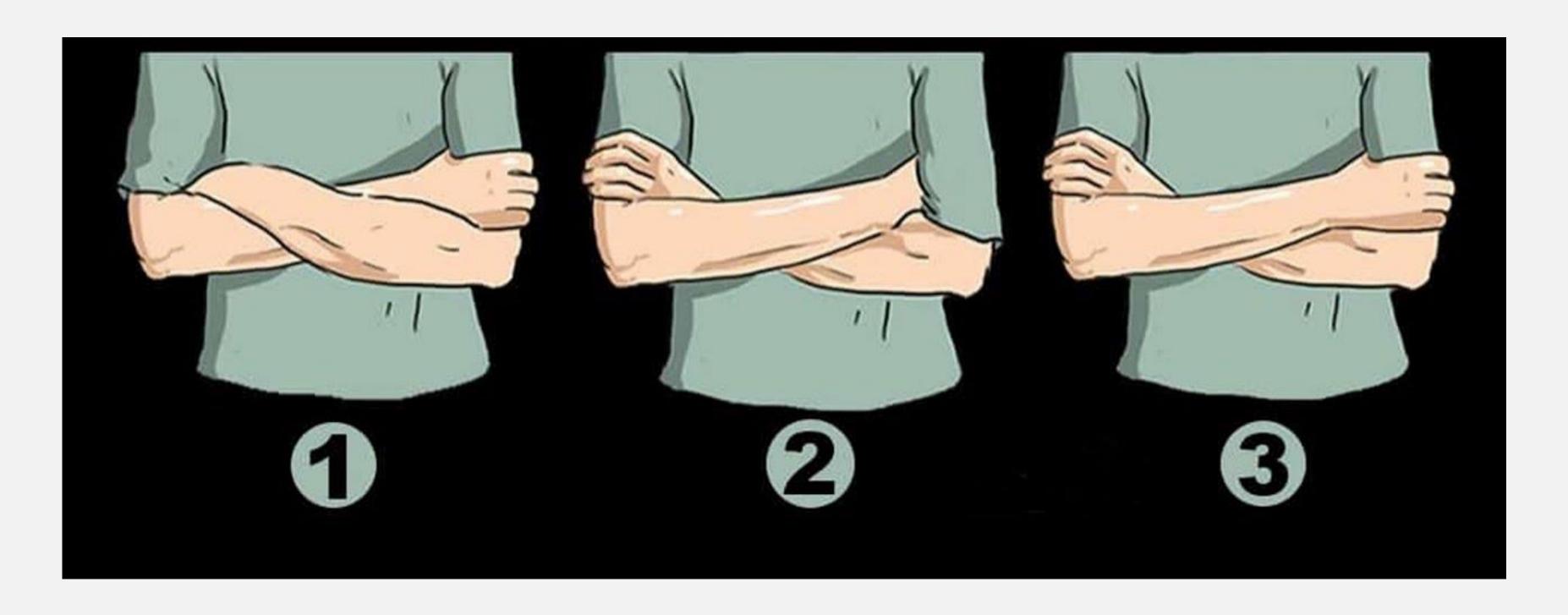
- Agree With vs. Learn From
- "Help me understand..."

2. CONNECTION

- Exchange vs. Expand
- "Here's where we agree..."



CROSS YOUR ARMS



"Discomfort is the price of admission to a meaningful life"

Susan David, PhD

The 3 C's

1. CURIOSITY

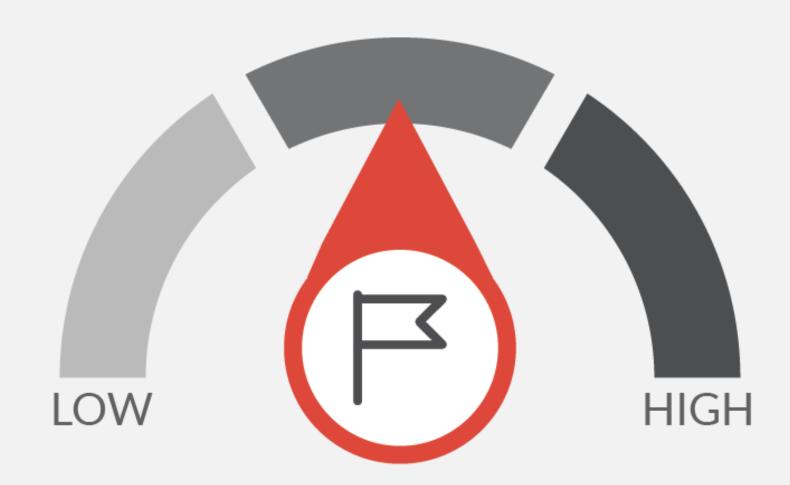
- Agree With vs. Learn From
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3. COURAGE

Courage vs. Comfort



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The 3 C's

1. CURIOSITY

- Agree With vs. Learn From
- "Help me understand..."

2. CONNECTION

- Exchange vs. Expand
- "Here's where we agree..."

3. COURAGE

- Courage vs. Comfort
- "Yes, AND..."



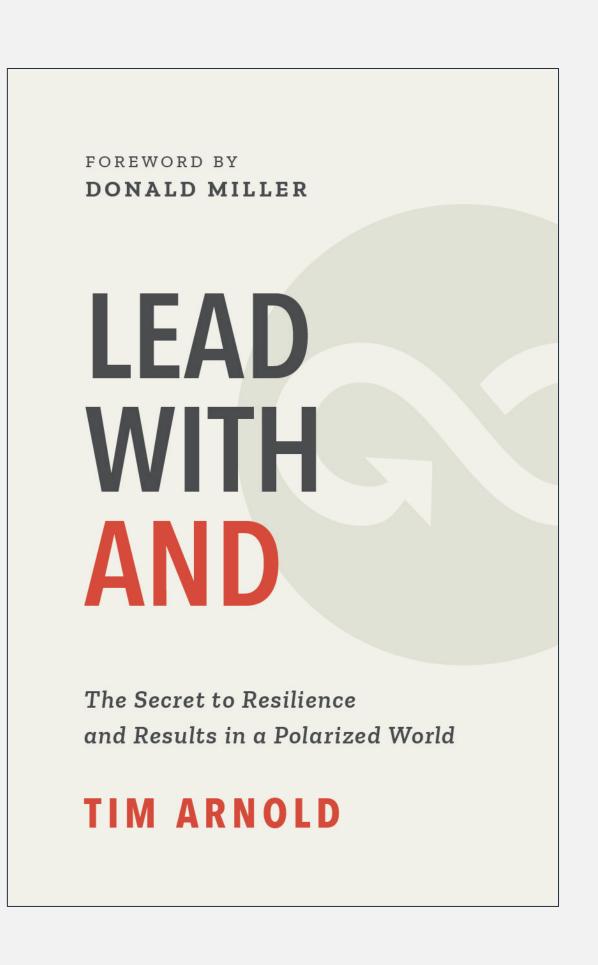
LEARNING APPLICATION

- What was the most relevant aspect of the keynote?
- How can you apply this in the real world?

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- Buy the book
- Online course







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AND
Preserving Stability



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Embracing Change AND
AND
Preserving Stability



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Workers
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